## **Building Materials Industry Overview**

The Building Materials Industry consists of a variety of companies that operate in residential homebuilding markets, commercial and industrial construction, as well as the cement and aggregates arena. In general, the industry is relatively cyclical and, thus, heavily correlated to the current global economic climate. Revenues are generated largely through individual consumers, domestic and international construction companies, and governments. In recent years, the group has enjoyed a fairly consistent stretch of economic expansion and prosperity. However, this decade has been challenging thus far, though operating conditions have been slowly on



the mend, and ought to considerably improve in 2021 and beyond, barring further COVID-19-related setbacks. The industry is not completely out of the woods as far as pandemic headwinds are concerned, with some segments of the economy performing better than others. Residential housing and commercial construction have continued to thrive, while the resumption of industrial production and government projects remain tepid, for now.

## **Company Description (Value Line)**

Installed Building Products, Inc. (IBP) primarily installs insulation, garage doors, rain gutters, shower doors, closet shelving and mirrors. The company offers its portfolio of services through its national network of over 180 branch locations serving 48 states and the District of Columbia. It handles every stage of the installation process, including material procurement, project scheduling and logistics, multi-phase professional installation and quality inspection. IBP



serves regional and local homebuilders, construction firms, individual homeowners and repair and remodeling contractors. The company offers a variety of waterproofing options, including, sheet and hot applied waterproofing membranes, and air & vapor systems. In October 2020, IBP acquired Insulation Contractors/Magellan Insulation and Norkote, Inc. In November 2020, the company announced the acquisition of Weather Seal Insulation Co., LLC. Has 8500 employees.

## **Business Model & Value Proposition**

Our asset-light business model does not require a significant amount of capital expenditures and our primary capital requirement is to fund working capital needs. We were successful at realizing selling

price increases during the year to offset previous cost increases on the material we install. While we continue to proactively work with customers and suppliers to mitigate these cost impacts, we will likely continue to experience inflation on the materials we purchase in 2020.

We believe there are several trends that should drive long-term growth in the housing market, even if there are temporary periods of slowed growth. These long-term trends include an aging housing stock, population growth, household formation growth and the fact that housing starts are currently below long-term historic averages. We expect that our net revenue, gross profit and operating income will benefit from this growth.

## Management (with any pertinent history related to business strategy)

Mr. Edwards, age 56 is our President, Chief Executive Officer and Chairman and has held these positions since 2011, 2004 and 1999, respectively. Mr. Edwards' position allows him to advise the Board on management's perspective over a full range of issues affecting the Company. Prior to joining us, Mr. Edwards acted as an officer and strategist for several companies that he and his family started, acquired or invested in over more than 40 years across a variety of industries, including multi-family and student housing development and management, industrial tool distribution, wholesale building supply, homebuilding, land and real estate development and real estate brokerage. Since 1988, Mr. Edwards has been involved in the launch of many business ventures as well as commercial real estate developments in central Ohio and elsewhere. He holds a B.S. in Marketing from Miami University.

### Compensation (14A)

Our executive compensation philosophy is to provide a competitive compensation package weighted toward Company performance and aligned with our stockholders' long-term interests. A significant percentage of our executive compensation is in the form of performance-based awards. The Compensation Committee believes that our executive compensation program drives performance and increases stockholder value.

Name	Base Salary (\$)	Performance- Based Cash Award Earned (\$)	Performance- Based Cash Award Actually Paid (\$) (1)	Performance- Based Restricted Stock Award at Grant Date Fair Value (S)	Total (\$) (2)
Jeffrey W. Edwards	680,000	721,393	-	1,999,972	3,401,365
Michael T. Miller	340,000	280,542	-	699,997	1,320,539
Jay P. Elliott	400,000	350,677	-	749,984	1,500,661
W. Jeffrey Hire	310,000	100,193	100,193	114,992	525,186
Jason R. Niswonger	290,000	100,193	100,193	109,971	500,164

<sup>(1)</sup> Messrs. Edwards, Miller and Elliott agreed in advance to waive all performance-based incentive cash awards earned in 2019 to assist in funding programs under our Foundation. This column represents performance-based cash awards actually paid to each NEO.

#### Strategic Growth Plan (10K, Section 7 – MD&A)/BUSINESS STRATEGY

Our product expansion strategy includes acquisitions of companies offering complementary products in our existing markets, organic introduction of product offerings in existing markets and pursuit of new product categories in large commercial markets. Revenue from insulation services represented approximately 74% of total revenues in 2013 compared to 64% in 2019, demonstrating our continued success in revenue growth from product diversification.

2/8/2021 2 Mike Torbenson

<sup>(2)</sup> Represents the sum of Base Salary, Performance-Based Cash Award Earned and Performance-Based Restricted Stock Award at Grant Date Fair Value.

Our end market and geographic expansion strategy includes acquisitions in residential markets and new commercial markets, opening new branches for the large commercial end market, and leveraging our multifamily sales growth in existing branches. In 2019 we acquired three companies that expanded our operations into four new residential markets and opened one new branch operating in the large commercial end market. We experienced significant organic growth in the multifamily end market in 2019 of approximately 13.5% over 2018.

## Valuation Analysis



Sector=Industria	als; Industry	/=Building	Products 8	k Equipr	nent				
QUALITY	History					ts	Selection		
Company Sales	TK Historical Growth Chart 1yr=13%, 3yr=20%, 5yr=23% Trend is down 20% - 5% Lows 2019=13%, 2018=18%					2%-15%	Low risk range: 12-15% Mid risk range: 15-17%		
Sales Growth	Norm (A 22%	<u> </u>	Low 13%	Comp Guida NA	ince	Analysts Range 12%-15%	Combined Range 12%-20%	High risk range: 17%-20%	
Life Cycle	Explosive (+23%) Explosive (12%-15%)							Explosive	
Growth Strategy	Yahoo 10-K Summary (MD&A) Organic and/or Acquisition					ition Buy-Back	Acquisition		
Profit Margin	TK SSG 2A	5yr=5.9%	MRY=6.1%	, 0			6%-6%		
ROE, Debt	TK ROE 5yr=26% MRY=30% Debt/Capital = 71% (trend=UP) ROIC = 12%/(trend = steady)							ROE>EPS	
Taxes & Share	,	es 26% - 26 -back? YES						26%-26% 30M-29M	
Company EPS	TK Historical Growth Chart 1yr=30%, 3yr=24%, 5yr=26% Trend =up 24-26% Lows 2017=6%, 2019=25%					ts: 25%-36% PS = 7% - 16%	Low risk range: 6%-11% Mid risk range:		
EPS Growth	Hist Norm			-	nalysts Calculated Combined Range Range Range			15%-17% High risk range:	
	22%	6%	NA	259	%-36%	7%-16%	6%-20%	15%-20%	

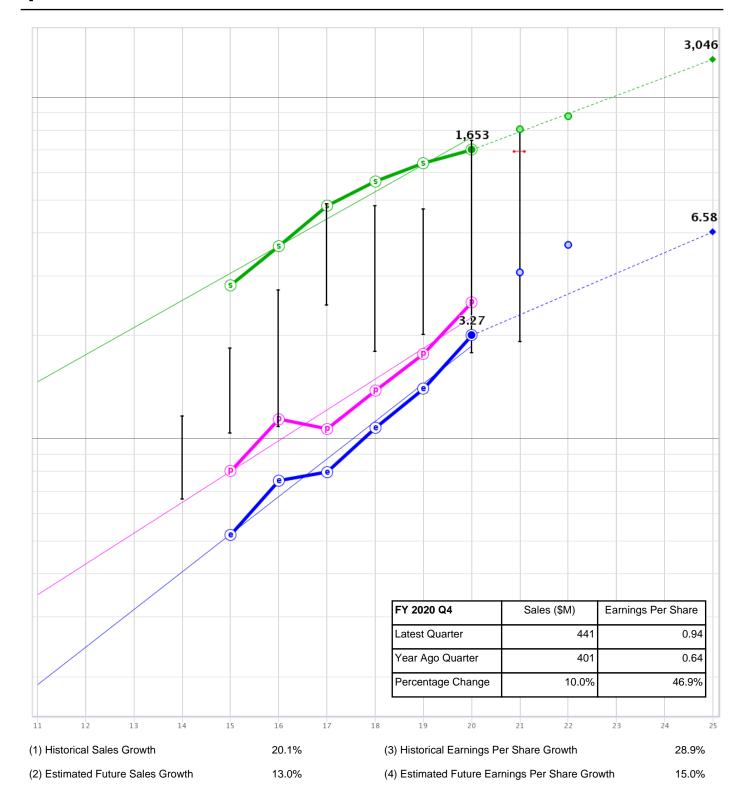


## Stock Selection Guide

Company Insta		Date 03/26/21								
Prepared by To	Prepared by TORBENSON					Data taken from BI Stock Data				
Where traded NYS Industry Building Products & Equipment							ment			
Capitalization	Capitalization Outstanding Amounts Reference									
Preferred (\$M) 0.0 % Insiders % Institution								Institution		
Common (M Shares) 29.7 1.3 98.6							98.6			
Debt (\$M)	623.0	% to To	t Cap		66.1	% Pot [	Dil	1.0		

Symbol: IBP

## VISUAL ANALYSIS of Sales, Earnings, and Price



	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Last 5 Year Avg.
Pre-tax Profit on Sales	-2.4%	-1.2%	2.5%	4.4%	6.3%	6.9%	4.9%	5.4%	6.1%	7.9%	6.2%
% Earned on Equity				-6.9%	25.5%	27.1%	21.0%	24.4%	30.1%	31.8%	26.9%
% Debt To Capital	78.2%	75.5%	83.9%	36.9%	55.7%	52.0%	63.1%	71.7%	71.3%	66.1%	64.8%

## f 3 PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is building block for translating earnings into future stock prices.

CLOSING PRICE 113.26 (03/26/21) HIGH THIS YEAR 130.11 LOW THIS YEAR 31.28

	А	В	С	D	E	F	G	Н	
Year	Pri	Price Earnings Price E		Price Earn	ings Ratio	Dividend	% Payout	% High Yield	
	High	Low	Per Share	High A / C	Low B / C	Per Share	F/C*100	F/B*100	
2016	44.3	17.6	1.23	36.1	14.4	0.00	0.0	0.0	
2017	79.4	40.0	1.30	61.1	30.8	0.00	0.0	0.0	
2018	78.2	29.2	1.75	44.7	16.7	0.00	0.0	0.0	
2019	76.5	32.8	2.28	33.5	14.4	0.00	0.0	0.0	
2020	121.7	29.0	3.27	37.2	8.9	0.00	0.0	0.0	
AVERAGE		29.7		42.5	17.0		3,669.7		
CURRENT/TTM			3.28			1.20	36.6		
AVERAGE PRICE EA	RNINGS RATIO	: 29.8			CURRENT PRI	CE EARNINGS	RATIO: 34.5		

## 4 EVALUATING RISK and REWARD over the next 5 years

Assuming one recession and one business boom every 5 years, calculations are made of how high and how low the stock might sell. The upside-downside ratio is the key to evaluating risk and reward.

#### A HIGH PRICE - NEXT 5 YEARS

Avg. High P/E 40.0 X Estimate High Earnings/Share 6.60 = Forecasted High Price \$ 263.9

#### **B LOW PRICE - NEXT 5 YEARS**

(a) Avg. Low P/E 30.0 X Estimate Low Earnings/Share 3.28 = Forecasted Low Price \$ 98.4

(b) Avg. Low Price of Last 5 Years 29.7

(c) Recent Market Low Price 29.0

(d) Price Dividend Will Support  $\frac{\text{Indicated Dividend}}{\text{High Yield}} = \frac{1.20}{0.00\%} = 0.0$ 

Selected Forecasted Low Price \$ 98.4

## **C ZONING** using 25%-50%-25%

Forecasted High Price 263.9 Minus Forecasted Low Price 98.4 = 165.5 Range. 25% of Range 41.4

 Buy Zone
 98.4
 to
 139.8

 Hold Zone
 139.8
 to
 222.5

 Sell Zone
 222.5
 to
 263.9

Present Market Price of 113.26 is in the BUY Zone

#### D UPSIDE DOWNSIDE RATIO (POTENTIAL GAIN VS. RISK OR LOSS)

 High Price
 263.9
 Minus Present Price
 113.26
 150.63
 150.63
 10.1
 To 1

## E PRICE TARGET (Note: This shows the potential market price appreciation over the next five years in simple interest terms.)

High Price 263.9

Closing Price 113.26 = 2.3299 X 100 = 232.99 - 100 = 133.0 % Appreciation

## **5** 5-YEAR POTENTIAL

This combines price appreciation with dividend yield to get an estimate of total return. It provides a standard for comparing income and growth stocks.

Α	Indicated Annual Dividend	0.00					
	Closing Price	113.26	- =	0.0106	=	1.1 %	Current Yield

### **B AVERAGE YIELD - USING FORECAST HIGH P/E**

E AVERAGE YIELD - USING FORECAST AVERAGE P/E

COMPOUND ANNUAL RETURN - USING FORECAST AVG P/E

 $\frac{\text{Avg. \% Payout}}{\text{Forecast High PE}} = \frac{0.0 \%}{40.00} = 0.0 \%$   $\frac{\text{Avg. \% Payout}}{\text{Forecast Average PE}} = \frac{0.0 \%}{35.00} = 0.0 \%$ 

## C COMPOUND ANNUAL RETURN - USING FORECAST HIGH P/E

Annualized Appreciation 18.4 % Annualized Appreciation 15.3 % Average Yield 0.0 % Average Yield 0.0 % Annualized Rate of Return 18.4 % Annualized Rate of Return 15.3 %